

## Technological University Dublin Governing Body MINUTES

MEETING 21:	Wednesday 16 <sup>th</sup> December 2020 (08.00 – 11.00) – Electronic Meeting
PRESENT:	Ms I Reynolds (Chair), Professor D FitzPatrick (President), Mr J Barnes, Mr N Beecher, Mr L Bennett, Ms V Bistany, Dr M Carr, Ms É Finan, Dr C Fisher, Ms R Gorman, Mr J Grant, Ms P Kelly, Dr C Larkin, Mr P Lavelle, Dr M Marjoram, Mr J McCarthy, Ms S O'Shaughnessy, Ms A O'Toole
APOLOGIES:	Ms A Cañizares-Bejarano, Ms E Carroll,
IN ATTENDANCE:	Dr M Meaney (Registrar & Deputy President), Mr D Murphy (Chief Operations Officer & University Secretary)
SECRETARIAT:	Ms Y Cooke
DOCUMENTATION:	<ul> <li>Circulated prior to meeting</li> <li>Agenda – Governing Body Meeting 21(16<sup>th</sup> December 2020)</li> <li>Draft Minutes – Governing Body Meeting 20 (4<sup>th</sup> November 2020)</li> <li>Governance Topic – Student Numbers</li> <li>Amendment to University Bank Mandate Memo (16<sup>th</sup> December 2020)</li> <li>Amended Human Resources Selection Procedures (16<sup>th</sup> December 2020)</li> <li>Contract Approval Request Memorandum - Media Strategy, Planning and Buying (Implementation) Services (16<sup>th</sup> December 2020)</li> <li>Contract Approval Request Memorandum - TU Dublin Insurance Renewal 2021 (16<sup>th</sup> December 2020) and TU Dublin Schedule of Insurance Policies 2021</li> <li>President's Report – Executive Summary (16<sup>th</sup> December 2020)</li> <li>Approved Academic Council Minutes – Meeting 7 (23<sup>rd</sup> September 2020)</li> <li>Academic Affairs Report – Executive Summary (16<sup>th</sup> December 2020)</li> <li>Approved Minutes – ARC Meting 10 (19<sup>th</sup> October 2020)</li> <li>Approved Minutes – EDIC Meeting 3 (7<sup>th</sup> September 2020)</li> <li>Approved Minutes – NPS Meeting 2 (24<sup>th</sup> April 2020)</li> <li>Approved Minutes – NPC Meeting 1 (22<sup>nd</sup> September 2020)</li> <li>Approved Minutes – ANPC Meeting 1 (22<sup>nd</sup> September 2020)</li> <li>Approved Minutes – ANPC Meeting 3 (2<sup>nd</sup> November 2020)</li> <li>Approved Minutes – ANPC Meeting 3 (2<sup>nd</sup> November 2020)</li> <li>Approved Minutes – ANPC Meeting 3 (2<sup>nd</sup> November 2020)</li> <li>Approved Minutes – ANPC Meeting 3 (2<sup>nd</sup> November 2020)</li> <li>Approved Minutes – ANPC Meeting 3 (2<sup>nd</sup> November 2020)</li> <li>Approved Minutes – ANPC Meeting 4 (13<sup>th</sup> November 2020)</li> <li>Finance Report – Executive Summary (16<sup>th</sup> December 2020)</li> <li>Finance Report – Executive Summary (16<sup>th</sup> December 2020)</li> <li>Use of the University Seal (Memorandum – 16<sup>th</sup> December 2020)</li> <li>Proposed Schedulu of Governing Body Meetings 2021</li> </ul>
DOCUMENTATION:	Presented at the meeting

1. Chair Recruitment Process (16<sup>th</sup> December 2020)



Ref	Ітем	DECISION
21.01/01	APOLOGIES	
	The Chair welcomed and thanked members for their attendance at this meeting and confirmed that this was the first of the agreed extended duration Governing Body meetings.	Noted
	The Chair informed members that this was the last Governing Body meeting for a number of members including herself, Dr Caitriona Fisher, Mr Paddy Lavelle and potentially Dr Michael Carr.	NOTED
	The Chair noted members' apologies for this meeting.	NOTED
21.01/02	MEETING AGENDA	
	The Agenda for the meeting, as had been circulated, was approved and adopted.	APPROVED Proposed: J Grant Seconded: P Lavelle
21.01/03	DECLARATION OF CONFLICT OF INTEREST	
	The Chair noted there were no conflicts of interest declared by members present.	NOTED
21.01/04	APPROVAL OF MINUTES	
	The draft Minutes of the twentieth meeting of the Governing Body held on 4 <sup>th</sup> November 2020, as had been circulated, were approved.	<b>APPROVED</b> Proposed: É Finan Seconded: C Larkin
21.01/05	MATTERS ARISING	
	The following matters were raised and noted.	
	<ul> <li>i) <u>Item [20.01.05] – Governing Body Log of Ongoing Items</u> Governing Body noted that a log of meeting items will be developed to capture outstanding or ongoing items for completion and this document will be updated for each meeting.</li> </ul>	NOTED SECRETARIAT
	ii) <u>Item [20.01.05(i)] – Review of Governing Body Committees Terms of References</u> Governing Body noted this item will be listed on the rolling agenda.	NOTED
	iii) <u>Item [20.01.06(2)] – Scheduled Governance Topic - Organisational Design (OD)</u> Governing Body noted the OD KPI's had been circulated to all Governing Body members for information.	
		NOTED
04.04/00	iv) <u>Item [20.01.11] – Members Feedback on Restructured Agenda and Meeting Process</u> Governing Body noted affirmation from members on the introduction of the restructured agenda and meeting processes. Governing Body noted it would continue to implement matters arising from the recent Governing Body review.	Noted
21.01/06	SCHEDULED GOVERNANCE TOPIC	
	<b>STUDENTS NUMBERS UPDATE</b> The Chair invited the Registrar & Deputy President (RDP) to brief members on this item. The RDP informed members that this presentation gives the status of student numbers as at 31 <sup>st</sup> October 2020. Governing Body noted that the formal reporting date for student numbers is 31 <sup>st</sup> March each year but that a preliminary return on student numbers is conducted on 31 <sup>st</sup> October in advance of this date. Governing Body noted the preliminary student numbers collated on 31 <sup>st</sup> October can change significantly by the formal reporting date on 31 <sup>st</sup> March during the course of a normal academic year. Governing Body noted that this year additional factors may impact on these provisional figures due to Covid19 restrictions, including students who have not registered by 31 <sup>st</sup> October 2020, and a significant number of Government funded July stimulus programmes which will only commence in January 2021.	Noted



Ref	Ітем	DECISION
21.01/06	SCHEDULED GOVERNANCE TOPIC	
	STUDENT NUMBERS UPDATE (continued)	
	The RDP updated members on the following areas:	NOTED
	<ul> <li>Mission, vision and values</li> <li>Educational Model</li> <li>Interconnections (strategic plan – people, planet and partnership)</li> <li>Total student numbers (October 2020 and March 2019 – October 2020)</li> <li>Undergraduate full time student numbers 2020/21</li> <li>Preliminary CAO Student Numbers (2018/19, 2019/20, 2020/21)</li> <li>Research student numbers March 2019 – October 2020</li> <li>Preliminary International student numbers 2020/21</li> <li>Mean Deprivation Index Score 2018/2019</li> <li>Socio Economic Profile of HEI Student Populations 2018/2019</li> <li>Following discussion, Governing Body noted a number of queries raised including clarification between e-learning and distance learning and plans to expand e-learning programmes. Governing Body noted that the apprentice figures were not included in this presentation and that the apprenticeship Level 6 is growing and is a different model to the current level 6 model. It was noted that the traditional level 6 model requires a revamp to attract and increase entrants into its programmes. A number of areas are being examined to assist this process which includes increasing partnerships with the FE sector, developing partnerships with industry, creating options of pathways through the University and exit awards which will allow students greater opportunities to progress through TU Dublin. Governing Body noted formal withdrawal for first year students is lower this year in comparison to previous years.</li> </ul>	Noted
	Governing Body noted that they will receive an update on the March 2021 student numbers at the May 2021 Governing Body meeting.	Noted Registrar
	The Chair thanked the Registrar and Deputy President for her presentation.	NOTED
21.01/07	CORRESPONDENCE	
	The Chair informed members that one item remained outstanding in relation to a booking fee issue regarding part-time music students. This query had led to an examination of the University's policies and procedures in relation to the setting of fees, delegated authorities and compliance with the TU Act 2018 requirements. Governing Body noted that the fee setting processes previously adopted had been correct for the time but that this query had resulted in a wider review of the University's processes to examine how its policies had transferred across from the former Institutes and would likely result in a number of policies being updated and being brought for ward to Governing Body for approval.	Noted Chair (correspondence) President (Policy Review Processes
21.01/07	FORMAL APPROVALS	
	I. AUTHORISED SIGNATORY	
	<ul> <li>i) <u>Amendment to University Bank Mandate (Memorandum 16<sup>th</sup> December 2020)</u> Governing Body noted that this item had already been reviewed by the Governing Body and Finance and Property Committee (FPC). It also noted that the FPC would be conducting their annual review of the University's bank mandates, authorised signatories and e-signatories at their next meeting.</li> <li>Governing Body approved the proposed amendment to Panel B on TU Dublin Blanchardstown Campus bank mandate recommended and detailed in the Memorandum</li> </ul>	<b>NOTED</b> <b>APPROVED</b> Proposed: É Finan Seconded: JMcCarthy



Ref		DECISION
21.01/07	FORMAL APPROVALS	
	2. PROCEDURES	
	i) <u>Amended Human Resources Selection Procedures</u> Following discussion Governing Body approved the highlighted Category H modifications to incorporate the recruitment of University Executive Team members presented in the amended Human Resources Selection Procedures.	<b>APPROVED</b> Proposed: C Fisher Seconded: C Larkin
	The Governing Body agreed that an updated Amended Human Resources Selection Procedures document would be circulated to members subject to the following:	AGREED SECRETARIAT
	a) The updated document through tracked changes, clearly identifying the unsanctioned amendments from the last approval date of this document by Governing Body on 10 <sup>th</sup> April 2019, now presented for approval by Governing Body.	
	Governing Body agreed that changes to University policies must be presented to Governing Body for approval, unless this authority has been fully delegated to the University Executive, a Governing Body Committee, or there are specific waivers associated with immaterial changes which do not affect the meaning of the document".	
	b) Clause 8, (page 2) to be rephrased to prevent an inherent contradiction to the constituencies of the interview board as a consequence of the Category H modifications.	
	<ul> <li>Information note to be included on how this policy has been used in selection processes since it was formally approved by Governing Body</li> </ul>	
	Responding to queries raised, Governing Body noted the selection process involved in identifying an appropriate person from business or industry to participate on the interview board was similar to the State Boards selection process. Governing Body noted that there is discussion taking place within the Government sector, TU Consortia and social partners on proposed new academic grades for the TU sector. It was also noted as new grades evolve amendments will have to be brought forward for approval if these grades are not comprehended by these procedures.	Noted
	3. PROCUREMENT CONTRACTS	
	<ul> <li>Media Strategy, Planning and Buying (Implementation) Services (Memorandum 16<sup>th</sup> December 2020) Following clarifications raised in relation to the procurement process, Governing Body approved the recommendation to enter into a contract with Havas Media for the provision of Media Strategy, Planning and Buying (Implementation) services detailed in Memorandum 16<sup>th</sup> December 2020.</li> </ul>	<b>APPROVED</b> Proposed: G Grant Seconded: É Finan
	ii) TU Dublin Insurance Renewal 2021(Memorandum 16th December 2020) Following a briefing on the status of the Schedule of Insurances, Governing Body noted four premiums were currently in negotiations. As a consequence, these four premiums were included in the Schedule of Insurances with their maximum figure quoted.	Noted
	Governing Body approved the recommendation for TU Dublin to enter into the renewal agreement up to a maximum of the figures quoted in the Schedule of Insurances detailed in the Memorandum 16 <sup>th</sup> December 2020.	<b>APPROVED</b> Proposed: É Finan Seconded: C Larkin
	Governing Body agreed that the final costing for the Schedule of Insurances will be presented at the first Governing Body in 2021.	AGREED COO



Ref	Ітем	DECISION
21.01/09	REPORTS	
	1. <u>PRESIDENT'S REPORT</u> The Governing Body noted the President's Executive Summary briefing members on a number of items including Covid19. The University has responded and continues to respond in a strong manner to the challenges imposed by Covid19. It is highly likely that next Semester will be very similar to this Semester but where at all possible the University will be looking to try to increase face to face engagement.	NOTED
	Under OD the structure for the University Executive Team (UET) has now been defined with a number of these new roles to be advertised shortly. Phase 2 of the detailed design has commenced and given the scale of the overall project, this phase will take some time to complete over 2021.	NOTED
	The Strategic Plan is progressing. There was an Advisory Leadership Forum (ALF) meeting on 15th December, which focused on Strategic Plan implementation, at which Roadmaps were presented and discussed with different layers of management. An 'Expressions of Interest' process will commence shortly to invite colleagues with relevant expertise to indicate their interest in joining Action Plan Teams. The Intranet has been updated with the relevant documentation for managers and staff.	NOTED
	Migration to the East Quad is getting closer and we are looking forward to completing the move into the East and Central Quads. A number of other items were also highlighted including The European University of Technology Alliance and Innovation & Entrepreneurship at TU Dublin Research at TU Dublin.	NOTED
	The meeting noted its concerns around the need for accountability across the University, and, in particular, the increased operational and governance risk for the University as a consequence of unfilled roles. Governing Body noted that the target for the appointment of the UET is March 2021. Governing Body noted a number of concerns raised in relation to the OD engagement and collaboration processes, and communications. It was noted that communications is a big challenge for all stakeholders particularly working under Covid19 restrictions and limited resources. Governing Body requested that positive collaboration and engagement would continue by all stakeholders.	NOTED
	Governing Body considered whether the proposed UET was approved or simply noted at the November meeting. Following discussion, it was concluded that Governing Body's expectation was that the President would proceed to deliver on the UET model as outlined at that meeting, particularly as Governing Body were concerned to ensure that after two years in existence, to achieve the implementation of the agreed strategy, and particularly given the serious concerns highlighted by Governing Body members of the Audit and Risk Committee, the University had to move to put the required structure in place and whether this had been approved or simply noted was a moot point. The Governing Body urged all parties involved in the implementation of the UET to work collaboratively towards achieving the implementation of the UET model as outlined.	NOTED
	<ul> <li>ACADEMIC AFFAIRS REPORT         <ol> <li>Approved Academic Council Minutes – Meeting 7 (23<sup>rd</sup> September 2020) Governing Body noted the Academic Council Minutes of its seventh meeting held on 23<sup>rd</sup> September 2020.</li> </ol> </li> </ul>	NOTED



Ref	Ітем	DECISION
21.01/09	REPORTS	
	ii) <u>Academic Affairs</u> Governing Body noted the RDP's Executive Summary which briefed members on a number of items including Academic Council, its three approved sub-committees which are now fully operational following approval of the terms of reference and membership of each of these new sub-committees. As a result of the on-going COVID-19 crisis, and in accordance with a decision of academic council, no semester one assessments will take place "face-to-face". The University will commence the July stimulus funded modular and postgraduate programmes in January 2021. Working with EduCampus the University has commenced the project to implement a single University wide student record system. The University successfully delivered 19 virtual conferring ceremonies in November with over 7,000 students conferred.	Noted
	3. <u>COMMITTEE REPORTS</u>	
	a) <u>Audit and Risk Committee (ARC)</u>	
	i) Approved ARC Minutes – Meeting10 (19th October 2020) Governing Body noted the minutes of the tenth ARC meeting held on 19th October 2020.	NOTED
	ii) <u>ARC Report</u>	
	Governing Body noted the ARC Chair's update on a number of areas including:	NOTED
	<ul> <li>Draft Internal Audit Cyber Security Review</li> <li>Log of ARC actions presented on an ongoing basis in terms of being able to monitor the implementation ARC recommendations.</li> <li>Draft Internal Audit Internal Control Review</li> <li>C&amp;AG Management Letter and Actions</li> <li>Code of Practice Checklist</li> <li>Draft Risk Register</li> </ul>	
	Governing Body noted the ARC Chair's concern in relation to the critical governance roles unfilled which are seen as major inhibitors to the development of an appropriate University control environment. This results in ARC concerns in relation to the challenge in making recommendations to the Governing Body on the systems of internal controls while a number of University resources were not in place to assist this process. Governing Body noted that a number of interim resources and key supports should be provided in key University areas while the main OD structur es are being put in place to mitigate this risk.	Noted
	<ul> <li>b) Equality, Diversity and Inclusion Committee (EDIC)         <ol> <li>Approved EDIC Minutes – Meeting 3 (7<sup>th</sup> September 2020)</li></ol></li></ul>	NOTED
	ii) <u>EDIC Report</u>	
	Governing Body noted the EDIC Chair's update on a number of areas including:	NOTED
	<ul> <li>Gender Expression and Identity Policy</li> <li>RACE Equality</li> <li>TU Dublin working group on ending sexual violence and harassment</li> <li>Athena Swan survey to identify gaps</li> <li>Covid19 impact</li> <li>Review of the Disability Act</li> <li>SALI – Round 2 preparations</li> <li>Amount at the Code of Practice for State Redice</li> </ul>	
	Annex to the Code of Practice for State Bodies	NOTED



Ref	Ітем	DECISION
21.01/09	REPORTS	
	<ul> <li>c) <u>Finance and Property Committee (FPC)</u></li> <li>i) <u>Approved FPC Minutes – Meeting 4 (10<sup>th</sup> September 2020)</u></li> <li>Governing Body noted the minutes of the fourth FPC meeting held on 10<sup>th</sup> September 2020.</li> </ul>	NOTED
	ii) <u>FPC Report</u> Governing Body noted the FPC Chair's update on a number of areas including:	NOTED
	<ul> <li>Finance</li> <li>Insurance renewals</li> <li>Covid19 expenditure to date and impact of the July stimulus</li> <li>Devolved Grant Allocation</li> <li>Positive expansion of aviation entrepreneurship facilities</li> <li>Initiative by HEA on human capital initiative across all the Universities</li> </ul>	NOTED
	<ul> <li>Property</li> <li>East Quad is at completion stage</li> <li>Central Quad is advancing well with Q1 completion expected</li> <li>Lower House is at completion stage with January 2021 readiness</li> <li>Park House will open on 4<sup>th</sup> January 2021</li> <li>Rathdown House will open during January 2021</li> <li>Sports facilities and print shop facilities will be available in Semester 2 subject to Covid19 restrictions</li> </ul>	
	Broadstone Plaza project by NTA is also at completion	NOTED
	The FPC Chair noted that the level of progress, given the impact of Covid19 restrictions, risks and down time on the site has been quite extraordinary.	NOTED
	The FPC Chair informed members that the FPC were recommending the following item to Governing Body for approval which related specifically to the continued occupation of Kevin Street. As background the Chair advised members that the Kevin Street site had sold in 2019 for a very high price with a planned ex it by the University before 31 <sup>st</sup> October 2020. Due to unprecedented construction delays there is now a requirement to remain in Kevin for the first quarter of 2021. There is a gross cost associated with this continued occupation of and the University will need to occupy this campus until 31 <sup>st</sup> March 2021. The FPC Chair informed members that as there is a unitary charge saving on the Quads, together with the Government Covid19 stimulus package, the gross cost of the extended occupation is reduced to a net cost of	Noted
	for the five months.	
	On behalf of the FPC, the FPC Chair is recommending this rental charge for five months for approval by Governing Body. Governing Body approved this recommendation.	APPROVED Proposed: A O'Toole Seconded: C Larkin
	Governing Body noted that the University has to remain in four other buildings across the City campus. There is no rent charged in two of the buildings as the DFHERIS are the landlord. The third building is Chatham Row which has Dublin City as the landlord and continues to charge the normal rent for this building. The fourth building is Sackville Place and the landlord is charging approximately for this building.	NOTED



Ref	Ітем	DECISION
21.01/09	REPORTS	
	<b>Finance and Property Committee (FPC)</b> <i>continued</i> Governing Body noted the scheduled go-live date for the unified finance management system for the University is 1 <sup>st</sup> September 2021.	NOTED
	Governing Body noted the PPP Project Board for the development of TU Dublin of which the University is a member and also includes the NDA, GDA, and the DFHERIS, are considering the settlements required as a result of the Covid19 restrictions. Governing Body noted that the sanctioning body of this Board will be the DFHERIS in collaboration with the other members of the Board and also in conjunction with DPER.	NOTED
	<ul> <li>Mominations and Process Subcommittee (NPS)</li> <li>i) Governing Body noted the minutes of the second NPS meeting held on 24<sup>th</sup> April 2020.</li> </ul>	NOTED
	<ul> <li>e) <u>Nominations and Process Committee (NPC)</u></li> <li>i) Governing Body noted the minutes of the fourth NPC meeting held on 22<sup>nd</sup> September 2020.</li> </ul>	NOTED
	ii) <u>NPC Report</u> The Chair informed members there were three Ministerial nominees and the DFHERIS intend to advertise the three vacancies through the State Boards with input from the President and the Chair to identify skill sets that are required. The Chair confirmed Governing Body are still awaiting an ETB nominee to fill this forthcoming vacancy. The Chair confirmed staff elections will take place in relation to the upcoming Academic/Non-Academic vacancy.	NOTED
	<ul> <li>f) <u>Augmented Nominations and Process Committee (ANPC)</u> <ul> <li>i) Governing Body noted the ANPC Minutes of its first meeting held on 22<sup>nd</sup> September 2020.</li> <li>ii) Coverning Body noted the ANPC Minutes of its essent meeting held on</li> </ul> </li> </ul>	NOTED
	<ul> <li>Governing Body noted the ANPC Minutes of its second meeting held on 2<sup>nd</sup> October 2020.</li> <li>Governing Body noted the ANPC Minutes of its third meeting held on</li> </ul>	NOTED
	<ul> <li>2<sup>nd</sup> November 2020.</li> <li>iv) ) Governing Body noted the ANPC Minutes of its fourth meeting held on</li> </ul>	NOTED
	13 <sup>th</sup> November 2020.	NOTED
	v) Chair of Governing Body Recruitment Process -Memorandum 16 <sup>th</sup> December 2020 The ANPC Chair summarised the extensive recruitment process for the next Chair of Governing Body. The Chair informed Governing Body that the ANPC have completed the recruitment process and having being delegated authority by Governing Body are now in a position to bring forward a name to Governing Body for their approval. The Chair on behalf of the Committee presented the name of the preferred candidate Mr. David Carson for approval as the next Chair of	
	Governing Body effective from 1 <sup>st</sup> January 2021, for a term of four years.	NOTED
	Governing Body approved the appointment of Mr David Carson as the next Chair of Governing Body commencing 1st January 2021 for a term of four years	APPROVED Proposed: A O'Toole Seconded: C Larkin



Ref	Ітем	DECISION
21.01/09	REPORTS	
	<ul> <li>4. <u>OPERATIONAL REPORTS</u> The Chief Operations Officer updated members on the following. <ul> <li>a) <u>Finance and Property Executive Summary</u></li> <li>Governing Body noted the COO's Executive Summary which included:</li> <li>Key Finance Update to.31<sup>st</sup> October 2020</li> <li>Covid19 Related Supports</li> <li>Finance Management System Update</li> <li>Governing Body noted the property items had been taken under the FPC Report.</li> <li>b) Draft Paper – TU Dublin Distribution of Student Contribution Charge (9<sup>th</sup> December_</li> </ul></li></ul>	NOTED
	<b>2020)</b> This item was deferred to the next Governing Body meeting in February 2021	NOTED
		COO
	c) <u>University Seal Register Report (9th December 2020)</u> Governing Body noted the Memorandum from the University Secretary, (9th December 2020), confirming documents to which the TU Dublin seal had been applied during the period 29th October 2020 to 9th December 2020.	NOTED
21.01/11	ANY OTHER BUSINESS	
	The Chair acknowledged that this was Dr Caitríona Fisher and Mr Paddy Lavelle's last meeting and on behalf of Governing Body wished to thank both of them for their significant contribution, support and commitment through their current positions and their previous roles as members on the former Institute of Technology Tallaght Governing Body, and Joint Governing Bodies Strategy Steering Group. The Chair also acknowledged that this was potentially Dr Michael Carr's last meeting as his first term of office will expire in January 2021. On behalf of Governing Body the Chair thanked him for his valuable contribution, commitment and support during his time as a member of this Governing Body, the former Dublin Institute of Technology Governing Body, and Joint Governing Bodies Strategy Steering Group.	NOTED
	The Deputy Chair, on behalf of all the members, expressed their thanks to the Chair and their role in the success of the new University.	NOTED
	The Chair wished to extend her thanks and commend Governing Body members, the executive and the many people she had worked with and met over the past twelve years in the parent Institutes of TU Dublin. The Chair stated it had been a privilege to have played a part in the journey of the first Technological University in Ireland.	NOTED
	In response, the President wished to thank the Chair for her steadfast support of TU Dublin, and to recognise the significance of her role and those of Dr Fisher, Mr Lavelle, and Dr Carr in their contribution in the creation of TU Dublin.	NOTED
	Governing Body noted a formal and appropriate recognition of these members contribution will take place on the Grangegorman Campus in person when Covid19 restrictions allow.	NOTED



Ref	Ітем	DECISION
21.01/12	MEETINGS	
	<ul> <li>i) <u>Schedule of Governing BodyMeetings 2021</u> Governing Body approved its Schedule of 2021 Meetings.</li> <li>ii) <u>Next Governing Body Meeting</u> Members noted the next Governing Body meeting takes place on Wednesday, 3<sup>rd</sup> February</li> </ul>	APPROVED
	2021 and is scheduled for three hours from 08.00am until 11.00am.	NOTED
	SIGNED David Carson CHAIR David Carson	